### TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS





# 66 CARING FOR THE FAMILIES OF AMERICA'S FALLEN HEROES 99



### LIFE AS LIVING LEGACIES

Dear TAPS Family and Friends,

I am honored and delighted to welcome you to our 2023 Impact Report, a testament to the resilience, hardiness, strength, and compassion that define the Tragedy Assistance Program for Survivors (TAPS) community.

As we reflect on the past year, it is impossible to ignore the profound challenges that have touched each of our lives. The global landscape has been shaped by unprecedented events, and yet, in the face of adversity, the TAPS Family stands united, offering support and solace to those who have faced the unimaginable.

This year's Impact Report serves as a chronicle of the incredible journey for the **9,611** new military and veteran survivors we welcomed to our Family of over **100,000**. In 2023, over **13,900** survivors attended a TAPS event to share an incredible journey together. While this report highlights the milestones, accomplishments, and spirit of our community, there are thousands of survivors we are waiting to wrap in our love, care, and support.

The stories and data within these pages are not just accounts of loss, but narratives of resilience, healing, and transformation. They embody the essence of TAPS — a community that comes together to uplift, empower, and honor the memory of our fallen heroes.

Our commitment to providing comprehensive support, fostering meaningful connections, and promoting healing remains unwavering. As we navigate the ever-evolving landscape of grief, we continue to adapt and innovate, ensuring that TAPS remains a steadfast source of comfort and guidance for all those who seek our embrace.

To the TAPS Family, both new and seasoned, I extend my deepest gratitude. Your courage, generosity, and unwavering dedication to one another make TAPS the remarkable community that it is. Together, we are not merely survivors; we are a force that transcends grief, creating a legacy of love and remembrance that reverberates far beyond the challenges we face.

I invite you to explore the 2023 Impact Report, not merely as a collection of statistics and accomplishments, but as a tribute to the enduring spirit of our community. May it inspire and reaffirm our collective commitment to supporting one another on this journey of healing and remembrance.

Very gratefully,

Bonnie Carroll

President and Founder

Tragedy Assistance Program for Survivors (TAPS)

Onne Carroll



# TAPS YEAR IN REVIEW - 2023

TAPS IS HERE 24/7

FOR ALL WHO GRIEVE THE DEATH OF A MILITARY OR VETERAN

loved one



OF ALL NEW TAPS SURVIVORS ARE GRIEVING THE DEATH OF THEIR PARENT 130,000+

SURVIVOR CONNECTIONS
WITH TAPS



FOR COMFORT, CARE, AND RESOURCES



SURVIVORS GRIEVING THE DEATH OF THEIR MILITARY OR VETERAN LOVED ONE ATTENDED A TAPS EVENT



VALUE OF EDUCATIONAL BENEFITS TAPS IDENTIFIED FOR MILITARY AND VETERAN SURVIVORS 1,100+
MILITARY MENTORS
VOLUNTEERED



59,600+

HOURS SUPPORTING THE TAPS MISSION



20,656

CALLS TO THE 24/7 HELPLINE



9,611

**NEW SURVIVORS** 

CONNECTED WITH TAPS

S5.7+
MILLION

IN RETROACTIVE
BENEFITS SECURED
FOR MILITARY AND
VETERAN SURVIVORS



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One of TAPS valued partners in caring for the loved ones of America's fallen is Empathy. In *The Cost of Dying* 2023 report by Empathy, survivors face many challenges after a loss to include time spent securing the estate, day-to-day stressors, weeks lost at work, and more are highlighted in their annual report. As a partner, TAPS and Empathy work together to support survivors navigating the complexities following a death and know the need for support is only expected to increase.

**94.5%** of bereaved people suffered from at least one physical or mental health symptom after a loss, with **84%** reporting negative effects on their daily life.

### **WE ARE TAPS**



78% L NEW SURVIV

OF ALL NEW SURVIVORS WHO CONNECTED WITH TAPS IN 2023 WERE ADULTS

### RELATIONSHIP TO MILITARY AND VETERAN LOVED ONES AMONG ALL SURVIVORS CONNECTED WITH TAPS IN 2023







**LD70**CHILDREN
MAY BE OVER OF 18



**Zb%**PARTNERS



J /U
SIBLINGS
MAY BE OVER OR
UNDER THE AGE OF 18

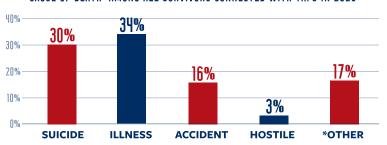


LOVED ONES

MAY BE OVER OF 18

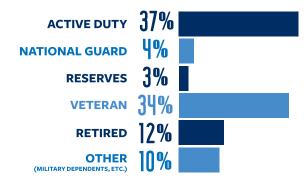
UNDER THE AGE OF 18

### CAUSE OF DEATH AMONG ALL SURVIVORS CONNECTED WITH TAPS IN 2023

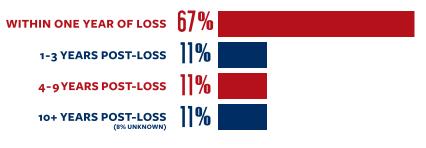


\*Other includes friendly fire, homicide, noncombat-related incidents, non-hostile, undetermined, or unknown at time of intake with TAPS. Numbers will vary upon connection with survivors to identify cause of death.

### DUTY STATUS AMONG ALL SURVIVORS CONNECTED WITH TAPS IN 2023



LENGTH OF TIME SINCE LOSS AMONG ALL SURVIVORS CONNECTED WITH TAPS IN 2023



### TAPS MISSION

TAPS is the national nonprofit organization providing compassionate care and comprehensive resources for all those grieving the death of a military or veteran loved one.



# TAPS VALUES

### AT TAPS WE:

**HONOR AND REMEMBER:** We fervently believe in cherishing and commemorating our fallen heroes, acknowledging military survivors as the living testaments to their loved ones' invaluable service and ultimate sacrifice. Their stories form the fabric of our nation's history, a legacy that deserves recognition and deep respect.

**EMPOWER:** Our commitment goes beyond providing solace; we strive to empower survivors with effective coping strategies, invaluable resources, and opportunities for meaningful connections. From the comfort of home to national platforms, we enable survivors to do more than just endure their grief — we help them transform sorrow into strength and purpose.

**CONNECT:** Recognizing the isolation that can accompany the grief of a military or veteran death, we ensure a constant lifeline of support. Our 24/7 nationwide network provides peer-based emotional assistance and crucial casework services, facilitating connections with those who truly comprehend their struggle and can provide the support they need.

**EDUCATE:** Our dedication extends to equipping survivors with knowledge about the best practices in bereavement and trauma care. We actively advocate for policies and legislative priorities addressing their needs. Our mission is to empower survivors with the understanding and resources necessary to navigate their grief journey with self-assuredness and resilience.

**BUILD COMMUNITY:** We create supportive communities for survivors, honoring their unique experiences and engaging them throughout their grief journey and for the rest of their lives. Our ultimate goal is to cultivate a sense of belonging, enabling survivors to discover hope and healing within their pain, all while respecting their unique paths.

### **CORE SERVICES**

24/7 NATIONAL MILITARY SURVIVOR HELPLINE

PEER-BASED EMOTIONAL SUPPORT

COMMUNITY-BASED CARE

CASEWORK ASSISTANCE



### HOW WE HEAL

Twenty-four hours a day, seven days a week, we are a family of survivors ready to embrace and connect all who grieve the death of a military or veteran loved one with resources, services, and programs. TAPS provides support to survivors regardless of the manner of death, the duty status at the time of death, the survivor's relationship to the deceased, or the survivor's place in their grief journey. TAPS is fortunate to work with leading experts in the fields of grief, bereavement, trauma, and peer support to integrate decades of research on military grief into action to help heal hearts.

3,396

Customized Resource Kits sent reaching **5,310** military and veteran survivors

72,674

messages of comfort, hope, and understanding shared

TAPS is so uplifting, caring, and supportive. Every time I reach out or receive a call, an email, or a text message, I know I'm connecting with someone who truly cares.

Surviving Spouse

survivors engaged with the Survivor Care Team in 2023

228,800+

copies of the quarterly
TAPS Magazine provided for
free to military and veteran
survivors and supporters

### **EMOTIONAL SUPPORT**

The TAPS Survivor Services and Peer Mentor programs listen, comfort, and guide paths of healing for military and veteran survivors.

### SURVIVOR CARE TEAM

At the front line of our survivor support is our Survivor Care Team

— an assembly of compassionate and dedicated peer professionals who, themselves, are survivors of military loss. This specialized team is committed to delivering inclusive and professional peer-based emotional support, designed to embrace, engage, and empower survivors as they navigate the intricate path of grief.

Our Survivor Care Team takes pride in offering effective and proven peer support that significantly improves the quality of life for those mourning the loss of a loved one with a military service background. Drawing from personal experiences, our team members actively listen and skillfully connect survivors with resources tailored to their unique needs. In doing so, they lay the groundwork for a lasting and meaningful connection between each survivor and the TAPS Family — a connection that spans a lifetime. This unwavering commitment ensures that survivors receive not only empathetic support but also the essential tools to navigate their grief journey with resilience and strength.



67,468
connections
with survivors

6,217
connections to other
TAPS programs, services,
and resources

### PEER MENTORS

The TAPS Peer Mentor program equips survivors, at least 18 months past their loss, with the tools and skills needed to serve as a mentor to fellow survivors looking for support from someone who truly understands the unique aspects of military tragedy and who has walked in their shoes. TAPS Peer Mentors provide one-on-one support, facilitate Care Groups, host TAPS Togethers events, and serve as Peer Leaders at TAPS retreats. Peer Mentors ensure that survivors won't navigate their grief journey alone. Our peer-to-peer model of support has proven to be healing and elevate hopefulness.











**REASONS SURVIVORS** CONNECT WITH TAPS

EMOTIONAL PEER SUPPORT

CASEWORK ASSISTANCE

CONNECT WITH OTHERS OF A SIMILAR LOSS

66 I have called at all hours of the night, on those very dark nights, and spilled my heart out to the person on the other end of the line. TAPS has helped me along this grief journey in a way that no one else could. Knowing that TAPS is available 24/7 has been a great comfort.

— Surviving Mother

**Survivors connected with TAPS** receive a minimum of

messages of hope and healing every year

Daily Reflection Messages **Invitations to TAPS Events** 

TAPS Care Groups TAPS Togethers TAPS Survivor Seminars Good Grief Camps

**Angelversary Cards Quarterly Magazine Customized Resource Kits Individual Peer Mentors TAPS Family Newsletters** 

2023 IMPACT REPORT

### 24/7 NATIONAL MILITARY **SURVIVOR HELPLINE**

Always here, always listening, always ready: TAPS 24/7 National Military Survivor Helpline provides unwavering support, understanding, and comfort.

Staffed 24 hours a day, seven days a week, 365 days a year, our National Military Survivor Helpline is the only 24/7 helpline for all who are grieving the loss of their military or veteran loved one. Callers are immediately connected with a live, caring TAPS professional with training in grief and trauma, crisis intervention, and suicide pre- and postvention. In 2023, TAPS responded to survivors calling with various needs, including casework assistance, emotional support, guidance through military grief, and information on TAPS programs.

veteran survivors TAPS welcomed in 2023 were over the age of 18

### Growing with Grief

The number of new survivors connecting with TAPS each year continues to rise. Our team is prepared to support military survivors with every kind of loss, including the two most common losses TAPS observed in 2023: illness loss, often after a long period of caregiving, and suicide loss.

### **Major Trends**

of all new survivors who connected with TAPS in 2023 were grieving a death by illness

were children grieving the death of their parent (may be over or under the age of 18)

provided through the TAPS website

TAPS 24/7 HELPLINE ANSWERED 16% MORE CALLS IN 2023 THAN IN 2022

20,656 **National Military** Survivor Helpline

of all new survivors in 2023 first connected with TAPS through the 24/7 National Military . Survivor Helpline



America's Fallen Her

Advocate, your organization, and donors are truly a blessing. The speed in which you processed my request was amazing. I will sleep well tonight. Also, my Casework Advocate has supplied me with very valuable information that is of great benefit. Again, thank you.

— Surviving Spouse

#### **SURVIVOR SUPPORT**

**5,763** cases resolved

EMERGENCY
FINANCIAL ASSISTANCE

\$556,700+

### **RETROACTIVE BENEFITS**

5.7M+

secured for military and veteran survivors

Loss-related expenses cost an

average of \$12.616 — and 35% of families were either not reimbursed from the estate, or only partially so, meaning they had to shoulder this expense themselves.

— 2023 Annual *The Cost of Dying* Report by Empathy

### BENEFITS & RESOURCES

Compassionate solutions: TAPS Casework delivers personalized support for military and veteran survivors.

In a time of immense grief, survivors often face an overwhelming amount of paperwork that must be completed to access resources and benefits. Our Casework team advocates for survivors to address the complexity of these immediate needs. Survivors turn to us with questions relating to funeral honors, benefits, financial hardships, legal concerns, and more. They often need help obtaining records, official documents, and reports. Third-party entities — like other national service organizations, government agencies, and funeral homes — also connect new military surviving families directly to our Casework team. We continue to see an increase in the need for support and the number of survivors we connect within Casework.



### **Survivor Support**

Supporting survivors of a military death through the complexities after the loss of their military member

Official Papers | Employment Headstone | Health Care Investigations | Line of Duty Legal Cases | Medals Personal Effects | Burial Flags



### **Emergency Financial Assistance**

Providing emergency financial support in their greatest time of need

Groceries | Mortgage/Rent Post-Mortem Cleaning Travel Costs | Burial Expenses Moving Expenses School Supplies | Clothing Tutoring | Holiday Support



### **Retroactive Benefits**

Retroactive benefits awarded to survivors with the support of TAPS Casework team DFAS (SBP, SSIA, AOP)
VA (DIC and Survivor Pension)
OSGLI (SGLI and SGLI-DE)

### **EDUCATION SUPPORT SERVICES**

Connecting military and veteran survivors with tuition waivers, benefits, and scholarships for academic success

TAPS Education Support Services is dedicated to instilling hope in our students as they explore new possibilities. Our mission is to offer assistance and motivation for future planning by identifying resources, such as scholarships and education benefits, to alleviate financial burdens and pave the way for success. In 2023, we connected TAPS students with private scholarships, ensuring support for all, regardless of their circumstances or relationship to their lost loved one.

For survivors pursuing postsecondary education, we align their goals with federal, state, and private benefits, minimizing out-of-pocket expenses. Recognized for our expertise, we excel in identifying, aligning, and maximizing educational goals with available resources.

Graduating seniors and incoming college freshmen receive a TAPS Education Care Package, featuring a customized Education Resource Report with on-campus resources, federal, state, and private education benefits, and scholarships. Each package includes fun and practical items for their college journey.

# 1,118 SURVIVORS PROJECTED TO CONNECT WITH TAPS FOR EDUCATIONAL BENEFITS IN 2024

The TAPS College Experience for Teens and Parents is a three-day preparatory event held annually in Washington, D.C., and Arlington, VA. In 2023, 63 military survivors at TAPS HQ in Arlington learned about resume building, budgeting, networking, education benefits, FAFSA, scholarships, and college application processes.

While our primary focus is on undergraduate education, we connect students to resources at all levels, including K-12, graduate, postgraduate, and non-academic pursuits, like trades or vocational fields. In 2023, we identified opportunities in all 50 states for tuition reduction or free tuition for senior citizens, recognizing that self-improvement classes can be a valuable part of the grief journey. We are enthusiastic about empowering students to achieve their educational goals and find healing through learning.







\$561M in education benefits identified for military survivors



132
customized Education
Care Packages



1,016 scholarship connections

3.903

survivors attended online and in-person Care Groups

APS Togethers

Survivors attended
TAPS Togethers

survivors received a

**Community Resource Report** 

1,871

survivors received a Counseling Connection

### **COMMUNITY CONNECTIONS**

Caring together, thriving together: TAPS Community-Based Care provides support and wellness for military and veteran survivors in the comfort of their local community.

### CARE GROUPS

Led by at least one Peer Mentor and often a mental health professional, our monthly local grief support groups, TAPS Care Groups, offer military survivors the chance to connect in person or virtually. These safe spaces enable survivors to give and receive peer support, build relationships, and share their loved ones' life stories, fostering trust throughout their grief journeys. Together, we heal, honor our loved ones, and share their legacies.

### COMMUNITY-BASED CARE TEAM

Counseling Connections | Community Resource Reports

The Community-Based Care team provides a customized connection for survivors with local professionals specializing in grief and trauma, including skilled therapists, group therapists, support groups, bereavement groups, and parenting support. Building relationships with organizations and therapists nationwide, we create a comprehensive network that, combined with TAPS peer support, addresses diverse mental health needs within the military survivor community, funeral directors, casualty officers, chaplains, grief professionals, trauma counselors, and others.

### TAPS TOGETHERS

At TAPS Togethers, military survivors connect through organized activities, like coffee meetups, Honor and Remember events, and Gold Star Family Memorial Monument dedications, fostering meaningful conversations and relationships. These one-day events provide a setting for survivors to find connections, strengthen community support, and draw inspiration from one another. In 2023, survivors participated in various activities, including Friendsgiving events, wreath-laying events, air shows, family picnics, Memorial Day parades, and memorial visits nationwide.



# SUPPORTING SURVIVORS OF SUICIDE LOSS

Building hope and resilience: TAPS Suicide Prevention & Postvention program leads the support for the military and veteran communities.

TAPS provides support to nearly 25,000 survivors who grieve the death of their military or veteran loved one to suicide, offering the TAPS Suicide Postvention Model™ as an exemplary approach to navigate the challenging experience of losing a loved one. Our Suicide Prevention and Postvention team offers immediate stabilization, emotional support, peer-based assistance, specialty care connections, and resources tailored to suicide-loss survivors. TAPS initiated the first National Military Suicide Loss Survivor Seminar and Good Grief Camp in 2009, providing support and education. We also host trainings on suicide prevention, intervention, and postvention, offering expertise and personal insights through consultations and partnerships.

Suicide-loss survivors attending the 2023 National Military Suicide Survivor Seminar were asked to complete a survey to assess the impact of the seminar on their post-traumatic growth, level of hopefulness, and resilience. Among 108 complete responses, suicide-loss survivors reported:

91% moderate to high levels of increased post-traumatic growth

94% increased hopefulness

69% neutral to high levels of resiliency

### National and International Recognition

TAPS' National Military Suicide Loss Survivor Seminar and Good Grief Camp, recognized by key organizations including the Departments of Defense Suicide Prevention Office and Veterans Affairs, has played a crucial role in promoting healing for those affected by suicide loss. The TAPS Suicide Prevention and Postvention Department offers expert consultations globally, providing emergency postvention support, expert testimonies, and training programs. TAPS has further contributed through publications like the From Grief to Growth: Healing After a Suicide Loss Guidebook, available in English and Spanish on our website.

547

suicide-loss survivors attended the 15th Annual National Military Suicide Survivor Seminar and Good Grief Camp in 2023 88%

of suicide-loss survivors reported they had hope for the future after attending the 2023 National Military Suicide Survivor Seminar

2,896

new military or veteran suicide-loss survivors connected with TAPS in 2023 30%

of all new 2023 survivors connecting with TAPS grieve a military or veteran loved one who died by suicide

66 TAPS suicide-loss support played a vital role in my healing journey. Despite initially resisting outside help for two years, I realized the overwhelming nature of my situation and the need for support. As a therapist, reaching out was challenging, but connecting with TAPS peers made me feel heard, validated, and stronger. Now, I no longer feel alone, finding strength and understanding with my fellow survivors.

—Suicide—Surviving Spouse





### DARE TO LEAD™ Program

#### Brene Brown's Dare to Lead™

program, launched with great success, boasts over 350 military survivor graduates in 14 cohorts (308 workshops). This impactful 22-week program, accumulating 161,700 hours of survivor engagement, focuses on courage-building, vulnerability, values, trust, and resilience. It forges deep connections among participants, integrating these principles into their lives. The unique methodology has been pivotal in enhancing survivors' courageous leadership and personal development. Notably, over 20 Dare to Lead™ alumni served as co-facilitators for for Cohorts 12-14, highlighting the value of peer learning and shared experiences, enriching the program's impact.

### DARE TO LEAD™ PODCAST CLUB

### TAPS survivors have dedicated 1,167

hours to Dr. Brene Brown's podcasts, fostering connections and accessing insights from cultural innovators. Focused on innovation, creativity, and leadership, these podcasts inspire significant life changes. Alumni of the Dare to Lead™ program, especially in the podcast club, guide conversations aligning with its core principles. Their contributions enrich the program, launch new initiatives, and have engaged over 2,000 survivors in 15 programs and 130 workshops, accumulating an impressive 322,600+ hours of collective survivor engagement, showcasing the profound impact on the survivor community.

### **CONNECTING WITH EXPERTS**

The TAPS Institute for Hope and Healing® empowers the bereaved and enhances the expertise of professionals caring for all those grieving with resilience and wellness education.

3,700+

individuals connected with the TAPS Institute for Hope and Healing® for training

### **New Offerings:**

In 2023, the TAPS Institute for Hope and Healing® broadened its services with new initiatives aimed at supporting and building skills for individuals grieving the loss of a military or veteran loved one. Focused on resilience, understanding, and connectivity, the program resonated with shared experiences, facilitating 3,700+ survivor engagements. It introduced 15 new courses across workshops in three key areas.

- ★ Well-being & Self-awareness: Courses focus on building resilience, finding balance, enhancing health, navigating grief, and fostering deep self-reflection for personal growth.
- ★ Interpersonal Skills & Relationships: Courses enhance community building, foster positive relationships, improve emotional intelligence, and teach handling challenging conversations effectively.
- Purpose, Leadership, & Growth: Courses cover cultivating life's meaning, personal growth, comprehensive leadership development, and adapting to life changes.

The TAPS Institute for Hope and Healing® piloted offerings that added significant value to these courses. They were specifically tailored to meet the evolving needs of TAPS survivors, ensuring that each individual received the support, skills, and understanding needed to navigate their unique journey of grief and healing. This expansion highlighted TAPS' commitment to continuously evolving and enhancing the support provided to the military bereavement community.

# Who registers for the Institute programs?

Bereavement Professional 24%

Military Survivor 37%

Civilian Bereavement Professional 12%

Civilian Survivor 15%

Other 5%

Civilian Non-Bereavement Professional 3%

Unknown 3%

# VOICE OF MILITARY AND VETERAN SURVIVORS

TAPS advocates for all military survivors — across all manners of death, duty statuses, eras of service, and relationships to the deceased.

### In 2023, the TAPS Government and Legislative Affairs team led efforts to pass important survivor legislation:

- \*\* Base Access and Commissary and Exchange privileges for remarried surviving spouses in the Fiscal Year 2024 National Defense Authorization Act (NDAA).
- Sergeant First Class Michael Clark TRICARE Reserve Parity Act, which provides Guard and Reserve survivors premium free TRICARE for three years.

*In 2023, TAPS was instrumental in working with Congress to introduce* additional important legislation within the 118th Congress impacting survivors, and TAPS is working to ensure passage of these critical priorities in 2024 including:

- Honor All Gold Star Families Would create a federal definition to honor all Gold Star Families using inclusive language, "Died while serving or from a service-connected injury or illness." This critical legislation would validate ALL our nation's heroes' service and sacrifice for millions of surviving families.
- ★ Love Lives On Act Would allow surviving spouses to remarry at any age and retain their survivor benefits from the Departments of Veterans Affairs and Defense. This long overdue bill will impact 30,000 surviving spouses currently under the age of 55 and their children, providing much needed financial security for thousands of current and future surviving families.
- ★ Caring for Survivors Act Would strengthen Dependency and Indemnity Compensation from 43 percent to 55 percent of the compensation rate paid to a 100 percent disabled veteran. More than 465,000 eligible survivors would receive an additional \$5,200 in life-changing benefits each year, equating to an increase of \$25 billion in survivor benefits over the next 10 years.
- ★ Health Care Coverage for Young Adults The Health Care Fairness for Military Families Act and CHAMPVA Children's Care Protection Act would extend eligibility for health care until age 26 to thousands of young adults insured through DoD and VA, providing parity for surviving children with their civilian counterparts. Thousands of surviving families will save up to \$6,840 per child each year.
- ★ Gold Star Family Educational Parity Act Would sunset Chapter 35 education benefits and expand eligibility for ALL surviving spouses and children to the Fry Scholarship. This would increase education benefits for 150,000 surviving spouses and children.

### As the leading voice for the families

of those who died as a result of illnesses connected to toxic exposure and co-chair of the Toxic Exposure in the American Military (TEAM) Coalition, TAPS has been working with Congress and the VA to ensure proper implementation of the Sergeant First Class Heath Robinson Honoring Our Promise to Address Comprehensive Toxics (PACT) Act. Together, we are working to improve outreach, messaging, and education to surviving families who may be eligible for benefits as a result of the PACT Act. To date, over 1.4 MILLION PACT Act-related veteran and survivor claims have been submitted.

TAPS also hosted its first annual Gold Star Families Advocacy Week in September 2023. Nearly 100 surviving spouses and children, and 25 of our partner VSOs joined TAPS on the Hill to advocate for the passage of the Love Lives on Act, Caring for Survivors Act, Health Care Fairness for Military Families Act, and CHAMPVA Children's Care Protection Act. Our survivors, ranging in age 8 to 76, spent two full days meeting with over 300 Congressional offices in all 50 states to educate them on these important TAPS legislative priorities. We will be hosting this annual event again in September 2024!

### In addition to working with Congress,

TAPS serves on the Department of Veterans Affairs (VA) Advisory Committee for Cemeteries and Memorials (ACCM). In 2024, TAPS will continue to provide subject matter expertise and represent survivors with the White House, Congress, VA, DoD, Department of Education (DoEd), and all government agencies impacting survivors. TAPS is also working with all 54 states and territories to advance our Gold Star Families Compact, which will positively impact the lives of our surviving families nationwide.

That child is counting on you to be a safe haven for the weekend and they are entrusting you to "show up" — emotionally and physically. It's an understatement to say this is the most daunting assignment you will ever get. But a task nonetheless every TAPS Military Mentor accepts with both honor and reverence.

2023 Military Mentor of the Year,
 CW4 Carl Gilbert, USA



### **MILITARY AND LEGACY MENTORS**

TAPS Military and Legacy Mentors support children on their grief journey, providing enduring support and mentorship for a lifetime.

Mentorship by adult role models is key for our surviving military children. Military Mentors are active-duty service members or veterans of the armed forces who selflessly volunteer their time to make a one-on-one connection with a grieving child at a TAPS Youth Program. Participating in this program not only provides crucial support and guidance to grieving children but also helps service members to process their own grief. Military Mentors play a vital role in fostering a sense of understanding, resilience, and connection for the young survivors they mentor.

1,100+
mentor engagements with surviving military families virtually and in person in 2023

**59,600+**hours volunteering

### LEGACY MENTORS

Legacy Mentors are survivors who attended TAPS Good Grief Camps as a surviving military child and have now graduated and returned to mentor younger survivors. TAPS Legacy Mentors represent how the community of TAPS walks alongside survivors to remember the love, celebrate the life, and share the journey.

Legacy Mentors
volunteered to their
time to support other
surviving military
and veteran children



# TAPS MILITARY AND VETERAN SURVIVOR SEMINARS

Providing support, resources, connections, and safe spaces for grieving survivors to honor the life and legacy of their military or veteran loved one

TAPS survivors build community, connect with experts, and experience hope when attending a TAPS Military Survivor Seminar. Each year, TAPS hosts regional and national seminars that are open to all military and veteran survivors in all phases of their grief journey. TAPS seminars are safe spaces for survivors to share stories of their military loved ones and experience a community of hope and healing. To ensure the accessibility and well-being of all military survivors, TAPS welcomed survivors in person and virtually.

4,200+

attended 2 national and 6 regional in-person seminars with a virtual attendance option in 2023





# WHAT DO SURVIVORS GAIN BY ATTENDING A TAPS SEMINAR?



TAPS seminars help survivors connect with other survivors who share a similar grief experience



TAPS seminars offer new skills, tools, and information to help with their grief

## OTHER BENEFITS OF ATTENDING SEMINARS

86%

reported attending TAPS seminars helped them understand their grief

87%

reported attending TAPS seminars gave them hope for the future

85%

reported TAPS seminars gave them new information to help cope with grief

91%

reported TAPS seminars helped them to feel socially connected





















### FAMILY CAMPS

### TAPS Family Camps offer grieving

school-age children a chance to heal and grow alongside their parents or caregivers. Our families leave these camps with enhanced connections to deepen the family bond. Together, families grow with grief by focusing on their home life, family values, and learning new ways to understand and support one another.

of respondents strongly agreed they were able to bond as a family unit



Following attendance at a TAPS Family Camp, parents and caregivers reported:

strongly agreed they better understood how grief affects their child(ren)

strongly agreed the **TAPS Family Camp helped** their child(ren) cope with grief

### YOUTH PROGRAMS

Providing grieving children and teens a safe haven for processing grief and trauma with supportive connections

### A LIFETIME OF HEALING

The death of military loved ones leaves behind survivors of all ages.

We help our young survivors build a community of support for their grief. At our virtual and in-person youth programs, children and teens process emotions and connect with other young survivors. Children, teens, and families learn how to talk openly about their loss, recognize ways of coping, build positive coping behaviors, and safely share their feelings.

2,012 newly bereaved children connected with TAPS in 2023

guardians reported the experience was helpful for their child(ren) to cope with their grief

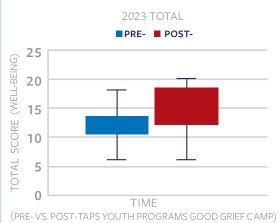
905

children attended a TAPS Youth Program in 2023

### **GOOD GRIEF CAMPS**

Held alongside our seminars, Good Grief Camps provide youth, ages 5 to 18, with a supportive place to share and learn coping skills through play, small group talk, games, crafts, and other activities. Each child is paired with a Military or Legacy Mentor, and children make valuable connections with their peers and gain support and validation for their grief. For children under the age of five, TAPS Early Childhood Care provides customized love, care, and programming.

In response to attending a TAPS Youth Programs Good Grief Camp, surviving parents and caregivers of school-age children report a significant increase in overall well-being of their family unit as evident in a comparison of pre- and post-survey responses.



There was a significant difference in the scores from Before (M = 12.1, SD = 2.9) and After (M = 14.6, SD = 3.7) attending TAPS Good Grief Camp; t(47) = 3.76, p < 0.005,

- M represents the mean or average; SD represents the standard deviation
- p < 0.005 represents statistically
- Cohen's d (d = 0.23) represents "effect size," or how significant the results

### **YOUNG ADULTS PROGRAM**

Guiding grieving military and veteran survivors ages 18-30 along life transitions, building hardiness, resilience, and connections

### GROWING WITH GRIEF INTO ADULTHOOD

Transitioning into adulthood can be a challenge, especially while grieving the loss of an important person. The TAPS Young Adults program bridges the gap between our youth and adult programming, serving all survivors ages 18-30. For our young adults, we focus on care, connection, and well-being. This one-of-a-kind program connects military survivors with a community of peers, supports them with life transitions, and offers mentorship for growth in a safe and age-appropriate environment.

**TAPS Welcomed** 

874

New Young Adult
Survivors in 2023

337

attended a TAPS Young Adult in-person event in 2023





### YOUNG ADULTS PROGRAM Five Pillars of Growth

1. PERSONAL DEVELOPMENT

2. FINANCIAL STABILITY

3. COMMUNICATIONS

4. CAREER GUIDANCE

5. SERVICE TO OTHERS









TAPS Women's Empowerment provided a space to reflect on my sibling loss and reshape my understanding of the ongoing relationship with my brother post-death. Bonds formed with fellow survivors, transcending roles, allowed us to navigate grief as women. Sharing my experience with mothers provided insights into their children's perspectives. Discovering the healing power of body movement was transformative. [I am] eternally grateful to TAPS, the dedicated staff, and generous donors for enabling this impactful experience.

— Surviving Sibling

### **EMPOWERING WOMEN**

A therapeutic program fostering women's resilience and growth with grief

The TAPS Women's Empowerment program supports bereaved women so they can move forward with joy, gratitude, and resilience. Focused on redefining identity and addressing the mind, body, and spirit, the program clarifies life direction and facilitates personal growth. Combining in-person and online activities, like art, journaling, mindfulness, movement, and sharing circles, the program enhances the ability to listen, fosters community, and provides tools for transformation. Together, we navigate grief with courage, live intentionally, and deepen our understanding of healing, hope, and moving forward bravely.





176 women attended





### **MEN'S GRIEF**

The TAPS men's program forges deeper bonds and expands supportive grief resources for fathers, husbands, brothers, sons, and battle buddies.

In 2023, our Men's Program evolved to meet the unique needs of grieving fathers, husbands, brothers, sons, and battle buddies. We expanded our reach and deepened our impact, providing a diverse range of programs and resources tailored to the distinct experiences of men navigating the complexities of grief. From support groups and counseling services to specialized events and retreats, the TAPS Men's Program has become a vital source of camaraderie, understanding, and healing.

The power of connection remains at the core of our efforts. Through virtual platforms, regional gatherings, and national events, we have cultivated a sense of brotherhood that transcends distance. The Men's Program is a safe space for sharing stories, expressing emotions, and finding solace in the company of those who understand the unique challenges grieving men face.

**21** men's events welcoming

303 male survivors

88%

of respondents strongly agreed that the Men's Retreats have helped them feel socially connected

66 My first TAPS retreat gave me the perspective I was looking for in my own life and why I need to continue on for the sake of my brothers and sisters no longer with us. I hope to honor your loved ones every day by continuing to show up in all aspects of my life and doing what I can for my brothers and sisters who suffer in silence. I am eternally grateful for the relationships I have fostered with you gentlemen throughout the retreat.

— Surviving Battle Buddy



SURVIVOR OUTDOOR PROGRAMS

Our son and his love for the outdoors as we were able to use his fly rods and flies that he tied. We enjoyed doing what he loved to do so much. It means the world to us. I'm sure he was laughing at us when we fell in the water, saying 'I can't take them anywhere!'

— Surviving Parent

# EMPOWERING FAMILIES THROUGH NATURE

TAPS Outdoors enhances well-being, builds resilience, and strengthens connections for families within the TAPS network through transformative outdoor experiences.

Fostering healing through nature is a foundational aspect of TAPS programming, reaching families across the network through various initiatives. TAPS Outdoors offers diverse experiences, from Adult Retreats and TAPS Togethers with the National Park Trust to online programs at the TAPS Institute for Hope & Healing®. With Healing in Nature events at regional and national seminars, we prioritize connecting families to nature, leveraging expertise from TAPS staff and our Advisory Board.

In collaboration with the National Park Trust, families acquired outdoor skills, like fly-fishing and spincast fishing, utilizing the healing power of nature through activities in national parks, such as the Great Smoky Mountains, Chattahoochee, Rocky Mountain, and Upper Delaware. This partnership extended to empower 95 surviving women on Sedona Women's Empowerment Retreats, set against the awe-inspiring landscape of Sedona and the Coconino National Forest.

Healing in nature is interwoven into all TAPS programming, creating new pathways and deepening connections made on these transformative journeys.



### THE IMPACT OF HEALING IN THE OUTDOORS

92% of respondents reported that attending Outdoors
Programs and Retreats helped them feel more
connected to their loved one

of respondents strongly agreed that attending
Outdoors Programs and Retreats showed them how
the outdoors can help them cope with their grief

of respondents strongly agreed that being in the outdoors is helpful in the grieving process

### **SPORTS & ENTERTAINMENT**

TAPS Sports & Entertainment brings survivors together to build new memories and celebrate the lives of America's fallen.

Our Sports & Entertainment programs go beyond the event;

they are about creating lasting memories with fellow survivors. The TAPS sports program, teams4taps, provides survivors with meaningful engagements, allowing them to share stories of their loved ones with sports teams and athletes their heroes cheered for. This unique experience, done in honor of their fallen heroes, becomes a powerful and special part of the grief journey. Similarly, with events like concerts and theater performances, Stars4TAPS offers survivors opportunities to create fresh memories with musicians and Broadway productions, fostering connections and celebrating the lives and service of their loved ones.

156

Sports & Entertainment engagements honoring

297
military deceased

1,292

attendees connected with Sports & Entertainment for meaningful engagements honoring the life and service of their military loved one



ATLANTA UNITED (MLS) PLAYERS PRESENT TAPS FAMILIES WITH JERSEYS HONORING THEIR FALLEN HEROES AS PART OF THEIR SEASON-LONG MISSION: TAPS! PROGRAM.

LOU



DENVER NUGGETS (NBA) CENTER NIKOLA JOKIĆ VISITS WITH TAPS SURVIVORS BEFORE A GAME AS PART OF THE NATIONAL BASKETBALL REFEREE ASSOCIATION (NBRA) EXPERIENCE.



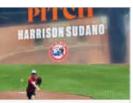
NFL COMMISSIONER ROGER GOODELL INTRODUCES
THE DEGHAND FAMILY AT THE 2024 NFL DRAFT IN
KANSAS CITY, MO. THE TAPS FAMILY ANNOUNCED
THE KANSAS CITY CHIEFS 3RD ROUND DRAFT PICK IN
HONOR OF THEIR FALLEN HERO, A LIFELONG CHIEFS FAN.



#STARS4TAPS — SURVIVING FAMILIES ON STAGE WITH THE CAST AND CREW OF CHARLIE AND THE CHOCOLATE FACTORY AS PART OF A WEEKEND WHERE TAPS, SSAFA, THE ARMED FORCES CHARITY, AND HOME BASE CHARITY TEAMED UP TO BRING TWO SURVIVING MILITARY FAMILIES, ONE FROM THE U.S. AND ONE FROM THE U.K. TO HONOR THEIR FALLEN HEROES AT THE REMEMBRANCE DAY MATCH AT LIVERPOOL FOOTBALL CLUB.



TAPS CHILDREN TAKE PART IN THE MLB ALL-STAR CLINIC AT THE CAPITAL ONE PLAY BALL PARK AS PART OF MLB ALL-STAR WEEK IN SEATTLE, WA.



TAPS SURVIVING BROTHER THROWS OUT THE FIRST PITCH AT THE BALTIMORE ORIOLES (MLB) MEMORIAL DAY GAME.



SAN FRANCISCO 49ERS (NFL) TIGHT END GEORGE KITTLE WELCOMES TAPS FAMILIES TO THE 49ERS SALUTE TO SERVICE PRACTICE.



### TAPS INTERNATIONAL

TAPS International unites all those grieving the death of the loved one who served to protect their country and gave the ultimate sacrifice. Together, the survivors of defenders of freedom around the world come together to raise their voices for lasting impact on the power of peace, honor, and remembrance.

Grief and love go beyond geographical or cultural boundaries. The grief one feels is not limited by physical or social borders, it is a profound and universal connection that surpasses any barriers that might typically divide people. TAPS International believes that all military survivors share a deep, inclusive, and transcendent type of love that extends beyond the constraints of traditional boundaries.

Abu Dhabi, UAE



2023 GLOBAL GATHERING OF ORGANIZATIONS CARING FOR FAMILIES OF MILITARY AND CONFLICT DECEASED

BURKINA FASO - GEORGIA - ITALY - KENYA - KURDISTAN - LIBYA - NEPAL - NEW ZEALAND - POLAND - ROMANIA - SOMALIA - UGANDA - UNITED ARAB EMIRATES - UKRAINE - UNITED STATES



TAPS AND THE MAMA ZHARA FOUNDATION OF SOMALIA SIGNED AN MOU WITH THE FIRST LADY OF SOMALIA AND RAISED FUNDS TO SECURE A MORGUE FOR THE ARMY HOSPITAL TO HONOR DECEASED MILITARY.



TAPS AND GO PAGA OF BURKINA FASO OPENED ANOTHER CENTER FOR WIDOWS IN OUAGADOUGOU TO PROVIDE TRAINING PROGRAMS AND EMOTIONAL SUPPORT.



TAPS ITALY LAUNCHED IN ROME AS THE FIRST ORGANIZATION TO PROVIDE SUPPORT AND RESOURCES FOR BEREAVED ITALIAN MILITARY SURVIVORS



TAPS UKRAINE OPENED A MAJOR NATIONAL Resilience center in dnipro for the Families of the fallen



TAPS SIGNED AN MOU WITH OUR PARTNERS IN POLAND TO CARE FOR SURVIVING MILITARY FAMILIES.



TAPS AND UK MINISTRY OF DEFENSE WORK TOGETHER ON PROTOCOLS FOR SURVIVOR CARE



TAPS PROVIDED LEADERSHIP TRAINING FOR MILITARY AND CONFLICT WIDOWS OF LIBYA. EMPOWERING WOMEN.



TAPS AND THE GEORGIAN MINISTRY OF VETERANS AFFAIRS SIGNED AN MOU TO COLLABORATE ON HONOR FOR THE FALLEN



DELEGATES FROM 18 NATIONS ATTENDED THE TAPS NATIONAL MILITARY SURVIVOR SEMINAR IN WASHINGTON. D.C.

# A MESSAGE FROM THE CHAIRMAN OF THE BOARD OF DIRECTORS



2024 marks TAPS 30th year of operation.

Thirty years of compassion. Thirty years of comfort. Thirty years of hope. Thirty years of caring for the grieving families of America's fallen heroes.

In 1994, the year it was founded, TAPS helped dozens of newly bereaved loved ones. Today, TAPS supports over 100,000 military survivors.

We continue to provide an array of programs, comfort, and resources for the families of the fallen, including peer-based emotional support, a 24/7 survivor helpline, community-based care, and casework assistance.

At the same time, TAPS is responding to the evolving needs of our survivors by designing new initiatives, such as our partnership with Home Base Veteran and Family Care, which provides world-class clinical care, wellness, education, and research—all at no cost to survivors. Our partnership with The National Park Trust opens our national parks for survivors to connect with each other, and heal through nature. Our Women's Empowerment Program meets the unique needs of female survivors by offering both inperson and online programs, such as retreats, workshops, and sharing circles.

The mission of TAPS is powerful, and its services are even more so. I have personally witnessed the transformative impact on our families' lives. Moments of connection, the healing power of nature, and the cultivation of resilience have become integral to their shared grief journey.

I'm proud of not just what TAPS offers, but also how: with the highest level of integrity. GuideStar, the leading watchdog group evaluating charities, has awarded TAPS a Platinum Rating for our fiscal health. Of every dollar donated, \$0.91 is invested into programs for our military survivors.

We are grateful to be the leading organization in this field, but our work is not done. There are hundreds of thousands of military survivors around the country living in isolation and grief. We are honored to work with you to reach more survivors in need of care and critical resources.

With your support, we can continue to keep the promise to honor those who have served by caring compassionately and tirelessly for the loved ones left behind to mourn their death.



John B. Wood

CEO and Chairman of the Board, Telos Corporation Chairman of the Board, Tragedy Assistance Program for Survivors

### BOARD OF DIRECTORS

**John Wood** 

Chairman

CEO and Chairman of the Board, Telos Corporation

Deborah Mullen Secretary

Lieutenant Colonel Scott Rutter, USA (Ret)

**Treasurer** 

Founder, Valor Network, Inc.

Major Bonnie Carroll, USAFR (Ret)

TAPS Founder and President Surviving Army Spouse

Lieutenant General Joseph Anderson, USA (Ret)

Former Deputy Chief of Staff for Operations, Plans and Training (DCSOPS)

**Stephen Cannon** 

CEO, AMB Group, LLC Surviving Army Brother

**Brandon Carter** 

President, USAA Life Company

**Miles Cortez** 

Former Executive Vice President, AIR Communities

General Martin Dempsey, USA (Ret)

18th Chairman of the Joint Chiefs of Staff

Sergeant Major Ronald Green, USMC (Ret)

18th Sergeant Major of the United States Marine Corps

**Lieutenant Colonel M.L. "Buzz" Hefti, USMC (Ret)**Surviving Navy Father

**Bradley Jacobs** 

Professor, Rollins College

**Michael Janus** 

Senior Vice President and General Manager,

MasterSergeantMark "Ranger" Jones, USA (Ret)

Founder and CEO, The Ranger Group, LLC

**George Krivo** 

Managing Director, Cerberus Operations

**Edward McNally** 

Partner, Kasowitz Benson Torres, LLP Surviving Navy Brother

**Aaron Newman** 

Founder, Cloud Storage Security, CloudCheckr

**Kyra Phillips** 

Correspondent, ABC News

**Andy Sullivan** 

Executive Vice President, Prudential Financial, Inc.

### HONOR THE FAMILIES OF THE FALLEN



FOR 17 YEARS, TOM AND SHARON CHISHOLM HAVE HOSTED A FUNDRAISER FOR TAPS IN JUPITER, FLORIDA – OVER \$2 MILLION RAISED



COLOR STREET PROVIDED SELF-CARE PRODUCTS TO OUR WOMEN'S EMPOWERMENT PROGRAM PARTICIPANTS



LIUNA! VOLUNTEERS WORKED AT EVERY REGIONAL AND NATIONAL SEMINAR IN 2023



PARSONS FEATURED TAPS ON THEIR ORNAMENT HANGING ON THE HOLIDAY TREE AT THE NEW YORK STOCK EXCHANGE



MISSION BBQ HOSTED FAMILIES FOR A TAPS TOGETHER



BIDDING WAS FIERCE AT THE TAPS SINGER SONGWRITER SHOW IN DENVER, COLORADO



THE 16TH ANNUAL TAPS GOLF OUTING IN ABERDEEN PROVING GROUND



WASHINGTON INTERNATIONAL HORSE SHOW FEATURES THE TAPS JUMP WHERE RIDERS COMPETE TO RAISE MONEY FOR TAPS



SCI ASSOCIATES CAN PLEDGE MONEY TO TAPS IN EXCHANGE FOR AN EXTRA DAY OFF IN THEIR "DAY OFF FOR A DONATION"



V-3 GATE NAMED TAPS THE CHARITY BENEFICIARY AT THEIR ANNUAL GOAL TOURNAMENT IN COLORADO SPRINGS



TITAN TECHNOLOGIES VOLUNTEERING AT THE DESTIN REGIONAL SEMINAR



THE GENEROSITY OF THE CAR DONATION FOUNDATION HAS HELPED TO SUPPORT OUR MILITARY SURVIVORS



TAPS SURVIVORS MEGAN SANDERS AND NATALIE CAGLE REPRESENT TAPS BEFORE THE VFW AUXILIARY IN LOUISIANA



PUTTING FOR PATRIOTS, HOSTED BY 33 ADVENTURE GOLF COURSES, RAISES MONEY FOR TAPS OVER MEMORIAL DAY EACH YEAR



SPENCER WING MEMORIAL GOLF TOURNAMENT





# TAPS SPONSORS & PARTNERS

### **NATIONAL PARTNERS**

THE HARTWELL FOUNDATION

NFL FOUNDATION

USAA

### NATIONAL AIRLINE PARTNER AMERICAN AIRLINES

NATIONAL MEDIA PARTNER
MILITARY TIMES

#### **PRESENTING**

NEW YORK LIFE FOUNDATION PRUDENTIAL FINANCIAL, INC.

#### **LEGACY**

THE BOEING COMPANY
CAR DONATION FOUNDATION
JOHNNY MAC SOLDIERS FUND
NEW ERA CAP COMPANY, INC.
LOCKHEED MARTIN CORPORATION
SCI FOUNDATION









### WAYS TO SUPPORT

### DONATE



### TAPS.org/Donate

Combined Federal Campaign No.11309

Vehicle donation

Employer matched giving

Planned or estate giving

### **FUNDRAISE**

Host a Facebook fundraiser
Host or support a fundraiser
Race with Team TAPS
Donate to a racer with Team TAPS

### SHOP TO SUPPORT TAPS

TAPS Store
Tribute Tiles

### **SPONSORSHIP**

Honor Guard Gala
TAPS Programs and Services

### Valor

AIR Communities
Atlanta Falcons
BAE Systems, Inc.
Battelle
The Arthur M.Blank Family Foundation
Centene Corporation
Good Feet Store
HealthNet Federal Services
H-E-B Operation Appreciation

Home Base Veteran and Family Care Land of the Free Foundation LiUNA!
Oshkosh Defense
Pratt & Whitney
Telos Corporation
TriWest Healthcare Alliance
United Concordia
United Service Organizations, Inc.

### **Patriot**

Arnold and Porter | Big League Impact | Chick-fil-A | Color Street Foundation | Coors D.G. Yuengling & Son, Inc. | Deloitte | Fisher House Hero Miles | General Dynamics Mission Systems | Gold Star Mentor | Kroenke Sports | Major League Baseball Monumental Sports & Entertainment | National Basketball Association | National Park Trust Naval Postgraduate School Foundation, Inc. | Parsons | Robert Half | Robert Irvine Foundation Schmidt Family Foundation | Toys for Tots | V3 Gate | Veterans United Foundation



### TAPS is a 501(c)(3) nonprofit

organization and is funded by the generosity of donors who care deeply about our nation's legacy of service and sacrifice.

For more on these ways to support TAPS, visit **TAPS.org/Support** or email **Development@TAPS.org** 

# PARTNER WITH TAPS



Platinum Transparency 2023

Candid.





# JOIN OUR SPONSORS

Be part of the team supporting military survivors!



Learn more at:
TAPS.org/Sponsorship

### Contact us

202.588.TAPS (8277) Sponsor@TAPS.org

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### **PARTNERSHIPS**

TAPS maintains working relationships and partnerships with 350 other organizations to expand the depth and breadth of programs and services for all military and veteran survivors.

### Volunteer

TAPS is committed to leveraging the time and talent of our volunteers to meet our organizational mission to provide comfort, care, and resources to all those grieving the death of a military loved one all at no cost to

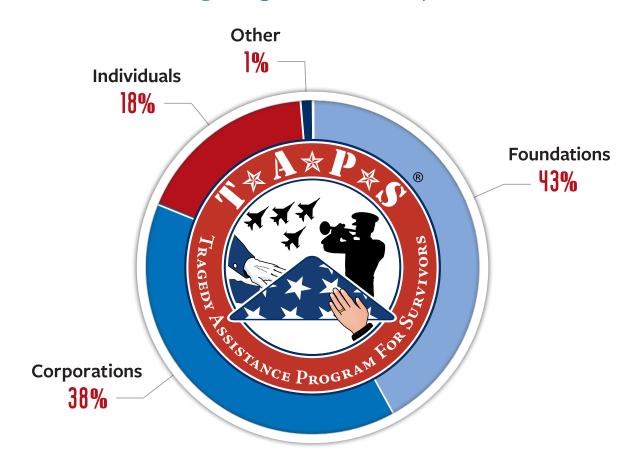
to all those grieving the death of a military loved one, all at no cost to surviving families and loved ones. TAPS volunteers make a significant impact on the mission to help heal the hearts of all military survivors.



# THANK YOU FOR YOUR SUPPORT

TAPS is able to provide programs and services for military survivors thanks to the **\$13.5 million** investments by individuals, corporations, estates, and foundations.

### 2023 Funding Represented by our Donors



# \$0.91 OF EVERY DOLLAR DONATED PROVIDES DIRECT AND IMMEDIATE SUPPORT TO TAPS SURVIVORS



<sup>\*</sup> The financial results included in this report may contain unaudited figures. TAPS complete audited financial statements can be found at TAPS.org/Financials.



# In honor of all who served and died



Your generous donation of funds, time, and talent supports the TAPS mission.

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